

2024 State of Al Infrastructure Report

How enterprise businesses can keep up with the AI boom

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Organizations across industries have announced ambitious Al roadmaps. But is their existing IT infrastructure up to the challenge?

Few cloud deployments or on-premises data centers were designed with high-density AI workloads or latency-sensitive AI applications in mind. As the generative AI (gen AI) boom continues to drive heavy investments in this compute-intensive technology, IT leaders need to **quickly adapt and expand current infrastructure** to meet ever-evolving AI needs.

To better understand how organizations are responding to this and other pressures, Flexential surveyed 350 IT leaders at organizations with over \$100 million in annual revenue, including 100 respondents at organizations with over \$2 billion in annual revenue.

To overcome these challenges, organizations are experimenting with new solutions — for example, reducing latency through strategic deployment of Al workloads to **third-party colocation data centers**, which can process data closer to the network's edge or closer to their existing data sources.

But experimentation alone is not enough. To harness the AI revolution's full potential, organizations must level up their IT infrastructure to match their AI ambitions and vision. This includes exploring and embracing the complexity of AI infrastructure challenges by taking a **more strategic, proactive approach to AI workload deployment** informed by third-party expertise.

We found that while IT leaders are enthusiastic and cautiously optimistic about their organizations' Al plans, they also face significant roadblocks, including:

- Challenges networking and scaling data centers
- Skills gaps related to specialized infrastructure
- Increased data privacy and security risks
- Growing concerns about IT infrastructure sustainability
- C-suite disconnection from challenges on the ground



Key findings



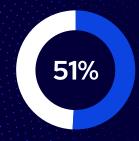
of respondents from organizations with Al roadmaps said **increasing IT infrastructure investments** was an element of that roadmap



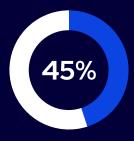
of respondents reported **skills gaps or staffing shortages** related to the management
of specialized computing infrastructure



of respondents whose organizations have pulled an AI workload back from public cloud said it was due to **data privacy and security concerns**



of respondents are addressing performance issues by using **third-party colocation data centers** to process data closer to the edge of the network



of respondents from organizations with AI roadmaps said failing to meet the goals in their roadmap would **affect their ability to innovate**



of respondents would pay more for data centers or third-party cloud vendors to **use clean or renewable energy** and/or buy credits to **offset their carbon footprints**

FIG. 1

IT leaders feel excited about their organizations' ambitious Al roadmaps, but ability to execute remains in question

Data center infrastructure is a top priority in organizations' Al roadmaps

While the current Al boom is mostly driven by gen Al solutions, machine learning applications have been available for years, and are currently deployed across many industries, including finance and healthcare.

Nearly all respondents (99%) said their organization has a **documented**Al roadmap — likely reflective of these earlier use cases.

Fifty-nine percent of respondents whose organizations had Al roadmaps said **increasing infrastructure investments** was a part of that roadmap — the most popular answer chosen [Fig. 1]. Investing in stronger cybersecurity protections for Al applications came in second at 54%.

Which of the following are elements of your organization's Al roadmap? Select all that apply.

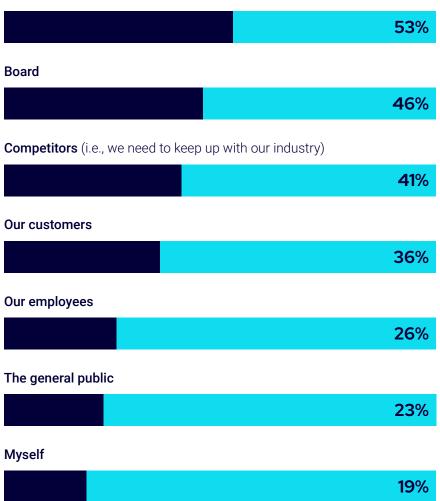
Increasing infrastructure investments to account for increased Al-driven workloads	E0 0/
Investing in stronger cybersecurity protections for AI applications	59%
Developing AI applications and solutions in-house	54%
Improving data center sustainability (e.g., carbon footprint)	52 %
Hiring talent with AI experience and skills	52 %
Increasing our use of edge computing	50%
increasing our use or edge computing	46%
Implementing or enabling SaaS plugins that support AI capabilities	44%
Licensing an LLM or API service (e.g., OpenAI)	20%

FIG. 2

Which of the following groups or individuals are the driving force behind your organization's decision to adopt Al-driven applications?

Select no more than three.

C-suite





Which of the following groups or individuals are the driving force behind your organization's decision to adopt Al-driven applications? Select no more than three.

Company revenue	Percentage of respondents selecting "C-suite"
\$101M - \$500M	51%
\$501M - \$2B	50%
> \$2B	59%

Al is a board-level conversation, and IT leaders are under increased scrutiny

Al investments are a **top-down initiative** at most organizations. Over half of respondents (53%) said the C-suite was one of the top three driving forces behind Al adoption, and almost half (46%) identified the board as a driving force [Fig. 2].

This trend was more pronounced for larger organizations. Fifty-nine percent of respondents at organizations with more than \$2 billion in annual revenue said the **C-suite was a driving force behind Al adoption**, compared to roughly 50% of respondents at smaller organizations [Fig. 2a].

C-suite and board attention could prove a **double-edged sword**: It means more support (and likely more resources) for Al initiatives, but more scrutiny on Al-related investments as well. **Nearly all respondents (93%)** said they agreed or somewhat agreed with the statement:

"Compared to five years ago, there's a greater expectation that IT leaders in my organization minimize time-to-revenue for Al-driven IT infrastructure."

IT leaders are enthusiastic and bought in on Al plans, but less confident about execution

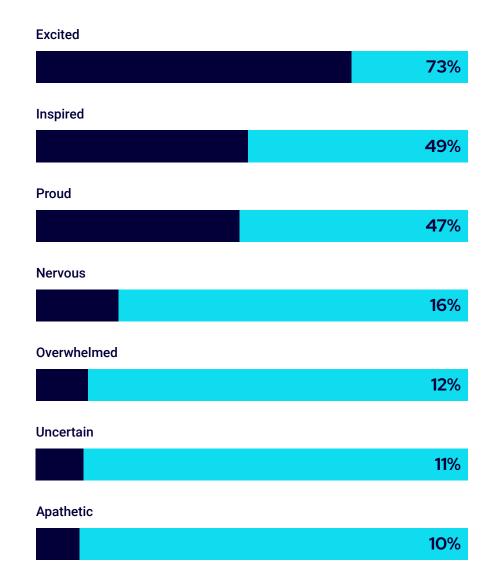
Respondents were generally enthusiastic about their organizations' Al efforts. Nearly three-quarters (73%) say they're **excited** about Al initiatives in their organization, and almost half (49%) say they feel **inspired**. Only small minorities of IT leaders cite negative feelings like nervousness (16%) or a sense of overwhelm (12%) [Fig. 3].

However, enthusiasm among IT leaders hasn't translated into full-fledged confidence in their organizations' ability to execute Al plans. Around a third of respondents (36%) flagged their organizations' Al maturity as "nascent" or "emerging," indicating they **may be playing catch-up** when it comes to building out their Al capabilities [Fig. 4].

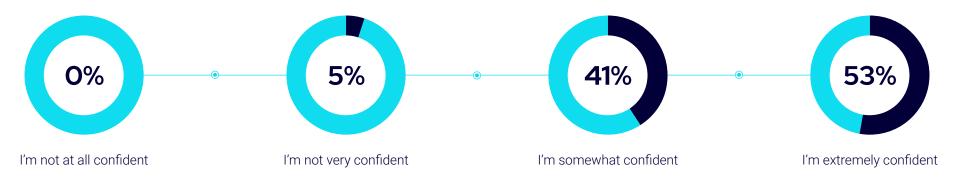
In addition, while about half of respondents (53%) are extremely confident in their organizations' ability to execute AI roadmaps, close to half (46%) do express some level of doubt [Fig. 5]. The percentage of doubters is **higher among smaller organizations**: 49% of respondents from companies with \$101-\$500 million in revenue and 51% of respondents from companies with \$501 million-\$2 billion in revenue said they were only somewhat to not at all confident, compared to only 40% of respondents from companies with over \$2 billion in revenue.

FIG. 3

Which of the following best describes your current attitude toward implementation of AI applications and initiatives in your organization? Select no more than three.



Which of the following best describes your confidence level in your organization's ability to execute its AI roadmap?



Which of the following best describes the current state of AI at your organization? Nascent — We are just beginning to integrate AI into our applications Emerging — We are scaling use of AI in our applications Mature — AI is natively integrated into our applications where it makes sense Leading-edge — We're innovating new ways to use AI in our applications 27%

There will be significant consequences if AI roadmaps aren't achieved

The stakes of AI infrastructure investments are high. If organizations don't achieve the goals laid out in their AI roadmaps, **93% of respondents said there would be consequences** [Fig. 6].



FIG. 6

What are the consequences if your organization does not achieve the goals laid out in its Al roadmap? Select all that apply.

We will struggle to innovate **45%** We will have to put plans for new products or services on hold 45% We will be unable to meet employees' demands for digital experience 42% We will lose market share to competitors 42% We will be unable to meet customers' demands for digital experience 41% We will have a negative impact on the environment **17%** N/A — there won't be any consequences if my organization does not achieve the goals laid out in our Al roadmap **7**%



Key takeaways



IT leaders have a **board-level mandate** to invest significant resources in executing their AI roadmaps. But while they're enthusiastic about these efforts, IT leaders are less confident about achieving them.



Pressure to minimize time-to-revenue clashes with the reality of the **significant infrastructure investments** required to support complex AI use cases moving forward — a key element of most organizations' AI roadmaps.

Skills gaps, performance issues and data privacy and security concerns pose significant barriers to organizations achieving their Al goals

Major skills gaps hamper AI progress, especially around high-density computing infrastructure

Building out AI infrastructure is the top priority for organizations' AI roadmaps (see Section 1). However, most organizations **struggle to hire staff** with the skills to support it.

Almost all respondents (91%) report their organization has experienced some sort of skills or staffing gap related to Al in the past 12 months [Fig. 7]. In particular, more than half of respondents (53%) reported skills gaps or staffing shortages related to the management of specialized computing infrastructure.

With these staffing challenges in mind, organizations will likely need to utilize Al-enabled private cloud services, specialized technical consultants, or other **outside resources** to achieve ambitious goals in a timely manner.

FIG. 7

In the past 12 months, has your organization encountered skills or staffing gaps in any of the following areas related to AI? Select all that apply.

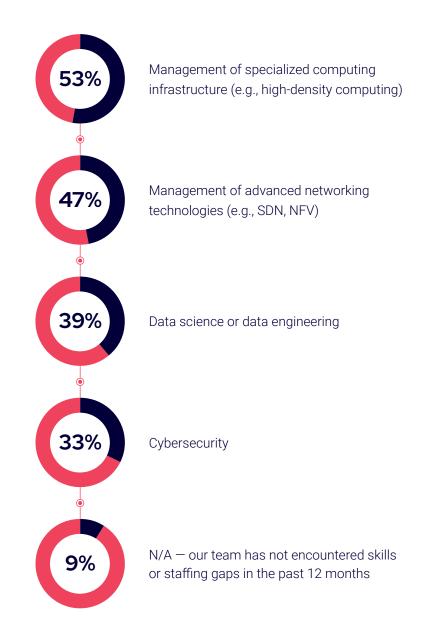
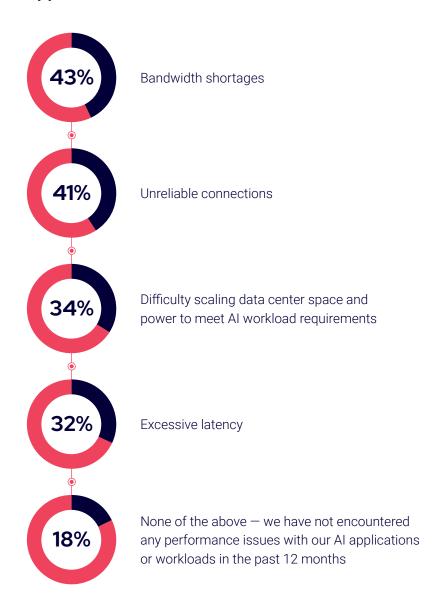


FIG. 8

In the past 12 months, have you encountered any of the following performance issues with your Al applications or workloads? Select all that apply.



Networking challenges and data center scale are leading causes of Al performance issues

Over three-quarters of respondents (82%) have encountered **some kind of performance issue** with their Al workloads in the past 12 months. Bandwidth shortages were the most common issue cited (43%), followed by unreliable connections (41%) and difficulty scaling data center space and power (34%) [Fig. 8]. Hurdles like these reduce the efficiency of Al applications and increase time to revenue — **impeding organizations' progress on their Al roadmaps, resulting in struggles to innovate, delays launching new products, and other negative consequences discussed in Section 1.**

Adding to the complexity, **C-suite executives may not be fully aware** of problems happening on the ground. For example, 33% of C-suite respondents said their organizations had encountered no Al performance issues over the past 12 months, compared to only 19% of directors and 8% of VPs. Almost a quarter of C-suite respondents (22%) said their organizations had encountered no skills or staffing gaps over the past 12 months, compared to only 7% of directors and 6% of VPs.

Organizations are pulling back Al applications and workloads from public cloud

A majority of respondents (60%) have had to pull back Al applications or workloads from public cloud to private cloud, on-premise data center or third-party data center in the past 12 months. While sustainability and data privacy/security were top concerns among those who had to pull back Al applications or workloads, 38% said the main consideration was **improving general application performance** [Fig. 9]. Overall, this trend toward moving Al workloads off public cloud will likely exacerbate data center scaling challenges, especially for organizations transitioning to local deployments.

Greater C-suite involvement in driving Al initiatives at large organizations (as flagged in Section 1) may also be driving an **increased focus on infrastructure costs**. Among respondents at organizations with more than \$2 billion in revenue that pulled back Al applications or workloads, nearly half (48%) say increasing cost efficiency was a top reason, compared to less than a third of respondents at smaller organizations [Fig. 9a].



FIG. 9

What were the primary reasons your organization pulled back AI applications or workloads from public cloud to private cloud and/or an on-premises data center, or third-party data center? Select no more than three.

Meeting sustainability goals (e.g., reducing carbon footprint, etc.) 44% Strengthening cybersecurity and/or data privacy protections 42% Increasing control over the application environment 42% Improving general application performance 38% Increasing cost efficiency **35%** • Reducing latency 34% Enabling easier interconnection with partner applications/ecosystems 30% End of a staffing shortage/skills gap 11%



What were the primary reasons your organization pulled back AI applications or workloads from public cloud to private cloud and/or an on-premises data center, or third-party data center? Select no more than three.

Company revenue	Percentage of respondents selecting "increasing cost efficiency"
\$101M - \$500M	31%
\$501M - \$2B	30%
> \$2B	48%

Data privacy and security concerns related to Al are top of mind

Nearly all respondents (95%) believe their organizations' increased investment in Al has also **increased its vulnerability to cyberthreats** in some way. In particular, around half of respondents (51%) believe storing sensitive data in a different place has increased their organizations' cybersecurity vulnerability. For organizations using or building on public large language models (LLMs) like ChatGPT, **upstream data privacy concerns** are likely a major factor, as these models often lack clear privacy and security policies.

Most shockingly, 40% of respondents said their cybersecurity teams don't understand how to protect Al applications and workloads [Fig. 10]. Beyond technical skills gaps, this likely also reflects a lack of knowledge around how to build or implement platforms compliant with major data privacy legislation such as the EU's General Data Privacy Regulation (GDPR). That's a major skills gap organizations will need to fill with third-party expertise and infrastructure, especially as investments in Al continue to grow.

How are organizations currently addressing these concerns? Strengthening data privacy and security protections was one of the top reasons organizations pulled back Al applications and workloads from the public cloud (42%) [Fig. 9]. Many likely made this move to **keep sensitive data under tighter control** within an on-premise or third-party data center/private cloud.

FIG. 10

How has increasing your organization's investment in AI increased its vulnerability to cyberthreats?

Select all that apply.





Key takeaways



Multiple challenges stand in the way of organizations' ability to execute their AI roadmaps. **Skills gaps** make it difficult to meet a pressing need for high-density infrastructure, while **performance issues** tied to networking and data center scaling difficulties hold back AI initiatives' time to revenue. At the same time, IT leaders **lack trust in their own cybersecurity teams' expertise** to answer AI's unique data privacy and security challenges, and keeping up with data demand and processing is a concern.



Most organizations will need to draw on **third-party expertise and specialized infrastructure** to fill these gaps and meet ambitious Al goals. Adopting flexible solutions is key as needs continue to change.

Organizations are leveraging colocation to meet Al infrastructure challenges, but there's room for additional optimization

When deciding where to deploy AI workloads, security, cost efficiency and application performance are top considerations

With hybrid cloud infrastructure, strategically choosing where to deploy **compute-heavy Al workloads** is important for maximizing performance, efficiency and other goals. When respondents make these key decisions, cybersecurity and data privacy are their top consideration (62%), followed by cost efficiency (44%) and general application performance (40%) [Fig. 11]. These factors mirror the reasons why organizations have **pulled back workloads from the public cloud** (see Section 2), signaling a consistent approach across use cases.

When it comes to latency, larger organizations are more sensitive than smaller ones. Only about a quarter of respondents at organizations with \$101-\$500 million in revenue (27%) say **low latency is a top consideration** when deciding where to deploy Al workloads, compared to 41% of respondents at organizations with \$501 million-\$2 billion in revenue and 35% of organizations with \$2 billion in revenue or more [Fig 11a].

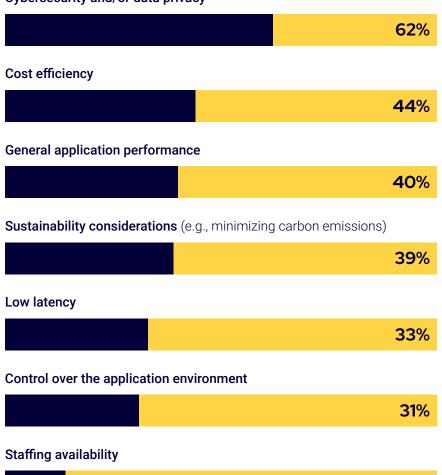


FIG. 11

When considering where to deploy an AI workload on the cloud (i.e., private versus public cloud), which of the following factors are most important?

Select no more than three.

Cybersecurity and/or data privacy



14%

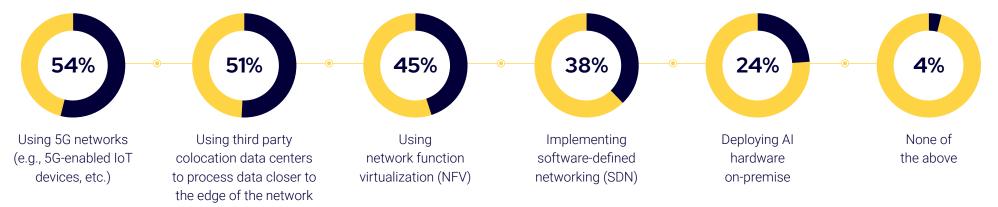


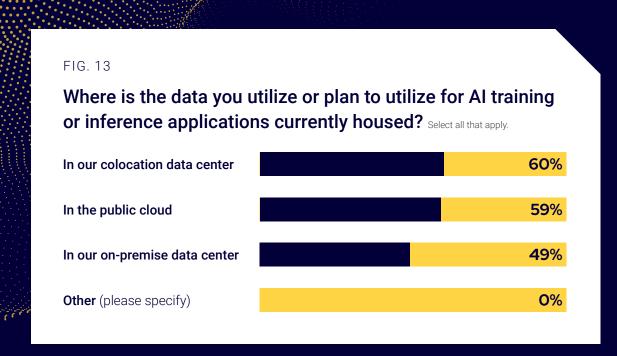
When considering where to deploy an Al workload on the cloud (i.e., private versus public cloud), which of the following factors are most important? Select no more than three.

Company revenue	Percentage of respondents selecting "low latency"
\$101M - \$500M	27%
\$501M - \$2B	41%
> \$2B	35%

FIG. 12

Which of the following tactics is your organization currently implementing to reduce performance issues for its Al applications or workloads? Select all that apply.





Organizations rely heavily on thirdparty colocation data centers to fulfill Al-related infrastructure needs

Al applications and workloads demand **low latency and specialized infrastructure** to function optimally. Meeting these needs on-premise is difficult. Unsurprisingly, less than a quarter of respondents (24%) say they're deploying Al hardware on-premise [Fig. 12]. Instead, over half of respondents (51%) say they're **leasing rack space in third-party colocation data centers to process data closer to the edge of the network.** When asked about the data they utilize or plan to utilize for Al training or inference application, most respondents also said this data was housed in their colocation data center (60%) [Fig. 13].

Shifting compute and data storage to the edge of the network inherently minimizes latency. In addition, many colocation data centers offer **even more efficiencies** — e.g., by enabling the deployment of GPU hardware next to CPU stacks and key data lakes — that further improve performance. Efficiency in turn reduces costs, which are always a major concern for Al workloads. In addition, leveraging colocation **avoids public cloud network fees**, improving time to value and boosting results.

However, organizations could use colocation and other Al infrastructure optimization strategies more effectively

While most respondents say they're storing and processing data in third-party colocation data centers closer to the edge of the network, less than a quarter (24%) said they deployed the most GPUs there [Fig. 14]. This suggests organizations are **not yet deploying their heaviest**Al workloads at the edge, which could limit their performance benefits.

As businesses increasingly look to collaborate in real time across disparate IT ecosystems, **interconnection-led infrastructure** is becoming vital. However, our research reveals many organizations' connections are not optimized. Around a third of respondents (34%) say their Al applications access data via the public internet rather than a private connection [Fig. 15]. **Public connections increase latency** and are more vulnerable to cyberattacks and breaches. Their higher potential for network disruption reduces time to value for Al applications.

Shifting to private connections would mitigate these risks. In addition, many AI workloads will utilize a hybrid or multi-cloud approach. It's important that IT infrastructure solutions enable **reliable connectivity across environments** by offering the flexibility to easily integrate multiple network options, including private connections.

FIG. 14

Which of the following best describes where your organization deploys the most GPUs?

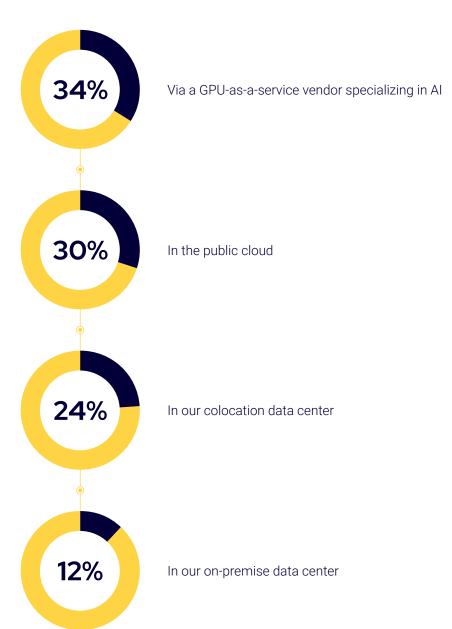
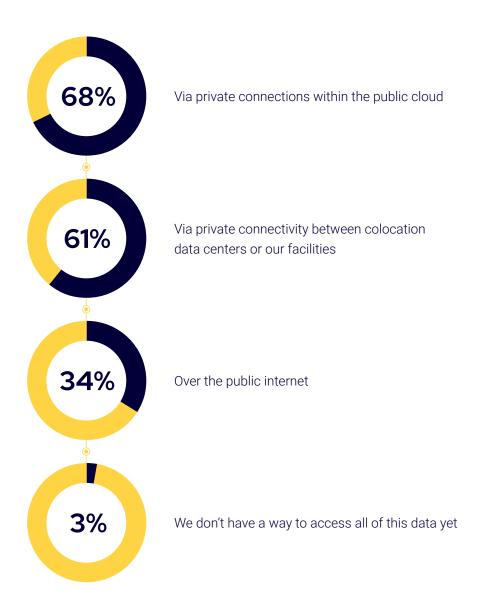
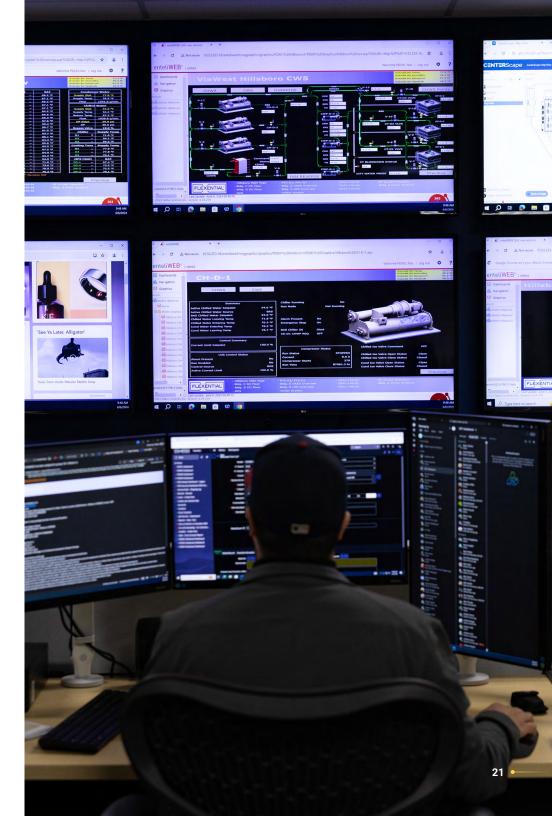


FIG. 15

How do your Al-driven applications access the data you utilize or plan to utilize for Al training or inference applications? Select all that apply.







Key takeaways



Strategic decision-making about where to deploy Al workloads is vital for optimizing cost efficiency, security and other concerns. Many organizations already **leverage third-party services** to manage Al infrastructure needs, including colocation data centers.



However, organizations can realize even greater value from these investments. To start, **turning public connections into private ones** and moving GPUs and other Al infrastructure into colocation data centers closer to the edge of the network would improve security and performance.

Improving data center sustainability is a top priority for IT leaders

Like AI, IT sustainability has become a board-level issue — and IT leaders are feeling the heat

Initiatives to reduce data centers' carbon footprints are not new, **but the Al boom has made the discussion more urgent and visible**. One recent analysis projected that by 2027, Al infrastructure would consume up to 134 terawatt-hours of power annually — roughly the same amount of energy the entire nation of Sweden uses in a year.

Unsurprisingly, almost all respondents (97%) felt some level of pressure to improve IT sustainability [Fig. 16]. Around half (47%) reported feeling **more pressure than they did five years ago.** Respondents at larger organizations with \$501 million or more in annual revenue were more likely to say they felt increased pressure to make IT infrastructure more sustainable [Fig. 16a].

Among those who felt pressure, around half said the C-suite (51%) or the board (46%) was one of the driving forces behind that pressure [Fig. 17]. These groups outranked customers (36%), internal sustainability departments (36%) and the general public (29%) as sources of pressure on IT sustainability. **C-suite scrutiny** may be one reason why sustainability was a top reason for pulling back AI workloads from the public cloud (see Section 2).



FIG. 16

Compared to five years ago, how much pressure do you feel to make IT infrastructure more sustainable (e.g., by reducing its carbon footprint, etc.)?

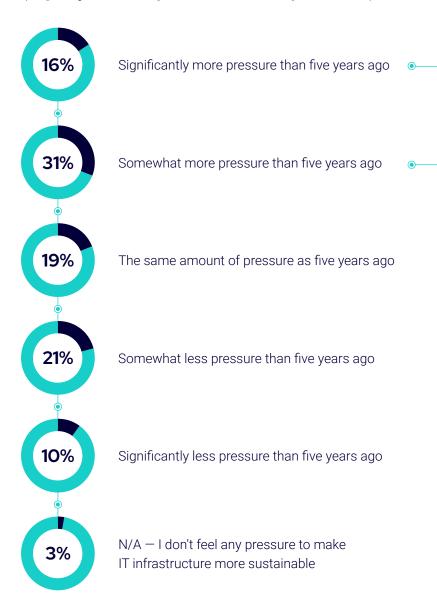


FIG. 16A

Compared to five years ago, how much pressure do you feel to make IT infrastructure more sustainable (e.g., by reducing its carbon footprint, etc.)?

Company revenue	Percentage of respondents selecting "significantly more" or "somewhat more pressure"
\$101M - \$500M	43%
\$501M - \$2B	50%
> \$2B	51%



FIG. 17

Which of the following groups or individuals are the driving force behind the pressure you feel to make your organization's IT infrastructure more sustainable? Select no more than three.



IT leaders are personally invested in improving the sustainability of their IT infrastructure

Nearly all respondents (93%) feel at least somewhat personally invested in improving sustainability in IT, and a majority (53%) believe the issue doesn't get enough attention [Fig. 18]. However, most respondents (63%) are not frustrated by their organizations' progress with IT sustainability, indicating that they're satisfied with their organizations' current efforts.

In line with other respondents' perception of the sources of pressure around IT sustainability, **C-suite respondents were particularly passionate** about the issue. Over two-thirds (70%) strongly agreed that they feel personally invested in improving sustainability in IT, and 41% strongly agreed that IT sustainability doesn't get enough attention in their industry.

FIG. 18 How much do you agree or disagree with each of the following statements about sustainability initiatives in IT?



When it comes to data center sustainability,

IT leaders are willing to pay a premium

Third-party data centers or cloud vendors can often deploy sophisticated technology to reduce their carbon footprints, such as fungible air delivery systems that can customize cooling to the individual room, row or even rack level. Nearly all respondents (94%) **would pay a premium for more sustainable cloud services**, and almost half (45%) would pay more than a 10% increase [Fig. 19].

This trend was particularly pronounced among **retail industry respondents**, over half of whom (52%) said they would be willing to pay more than a 10% increase. It's possible that retail IT leaders are more willing to pay because they're more likely to reap a return on their investment by marketing their companies as "green" to consumers.

FIG. 19

Are you willing to pay higher costs for your data centers or third-party cloud vendors to use clean or renewable energy and/or buy credits to offset their carbon footprints?





Key takeaways



Increasing investment in **energy-intensive Al infrastructure** means increasing focus on another
C-suite priority: **improving data center sustainability.**



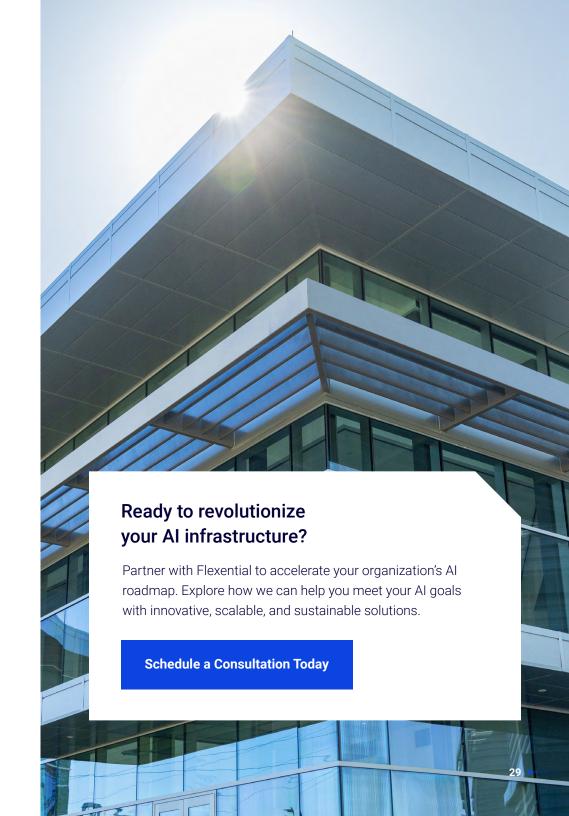
To bridge this gap, IT leaders are willing to pay a significant premium for better sustainability outcomes from third-party data centers or cloud vendors. This move isn't inspired by C-suite and board pressure alone: IT leaders themselves are invested in reducing data centers' carbon footprints, too.

It's time for a fresh approach to Al infrastructure

As Al accelerates the pace and scope of organizational change and innovation, IT leaders must **reimagine how they architect infrastructure** to achieve ambitious business goals. That means:

- Sourcing **high-density compute capacity** that can scale with Al workloads, while flexibly integrating new tools and technologies as their organizations' needs evolve.
- Securing the sensitive data processed in AI applications through **robust security measures** that extend throughout their entire IT architecture, ensuring compliance with ever-evolving privacy rules.
- Leveraging **software-led interconnection** to support real-time collaboration across IT ecosystems and large, distributed workloads.
- Deploying **liquid-cooling technologies** and other specialized equipment and strategies to address C-level sustainability priorities without sacrificing performance.

Promoting innovation, rolling out new products and services, maintaining or increasing market share — all of these priorities depend on organizations' abilities to make these core infrastructure investments. An **experienced data center partner** can swiftly interconnect and optimize your IT infrastructure to deliver the high bandwidth, consistent throughput and low-latency private connections you need to scale your most crucial AI workloads.



Methodology

In March and April 2024, Flexential surveyed 350 IT decision-makers at the director level or above at organizations with over \$100 million in annual revenue. All respondents had knowledge of their organizations' Al implementation and related infrastructure build-outs. Respondents came from a range of industries.

Annual revenue	
\$101M - \$500M	43%
\$501M - \$2B	29%
> \$2B	29%

Job level	
Director	60%
Vice President	25%
C-suite	15%

Industry	
Technology/IT Services/Software	23%
Manufacturing	14%
Financial Services	12%
Retail/Wholesale	9%
Healthcare	8%
Telecom/Networks	6%
Education	5%
Entertainment/Media	5%
Business and Professional Services/B2B Services	4%
Transportation/Logistics	4%
Construction	4%
Nonprofit	2%
Legal	2%
Utilities	1%